

Public Health working across Torbay Council and CCG

The opportunity has arisen to look at a new option for the way the DPH and the Public Health team work across the organisations in Torbay.

This is a result of the on-going work to integrate commissioning, the increased focus on prevention within the emerging Integrated Care Provider Organisation (ICO) and the development of the Healthy Torbay framework to focus on the determinants of health.

This integrated work on Prevention across the Council and CCG is outlined in the recently approved **Integrated Prevention Strategy (IPS)**. This has three components:

1. Tackling the causes of the causes or the wider or social determinants (Housing, Poverty, Place)
2. Tackling behaviours through healthy lifestyle / health improvement
3. Tackling the way services are accessed and designed.

The IPS was approved at both a recent JCG and at the HWBB and the IPS will be a major key component of the Joint Health and well-being Strategy.

Delivery of the IPS will be across both local authority and NHS. The local authority facing plan is the **Healthy Torbay Framework** (the determinants work within the IPS) and the NHS Facing is the **Joint Commissioning Plan** which incorporates the work around key **behaviours and services**.

The Public Health team will need to work across both LA and CCG in the following way.

1. Local Authority facing: Healthy Torbay.

The **Healthy Torbay Framework** aims to tackle the wider determinants of health through focusing council services on public health outcomes. This process has been ongoing but is being given focus through the 'Healthy Torbay' framework. Work includes actions addressing housing and homelessness, diet, planning and transport, sports and physical activity development and access to alcohol and tobacco. This work will be led by Public Health with a multi-agency 'steering group'.

2. NHS facing: Integrated commissioning – behaviours and services

This involves supporting the CCG and the acute trust / care trust to develop preventative services and embed work on key behaviours, as part of the 'Integrated Prevention Strategy'. Further integration is attractive from a public health viewpoint because it is innovative, integrative and will be more successful in tackling the prevention / treatment divide.

The aims of both programmes are similar and cover the following:

- a) Integration – across services, functions and organisations, especially between NHS and local authority public health functions. Developing a whole systems approach through joint working.
- b) Prevention - especially through tackling the wider determinants of health but with a firm foundation in the issues and demands of treatment services
- c) Health Economics - How do we measure using economic models – do we have that knowledge / expertise on where we can best place and use scarce resource.

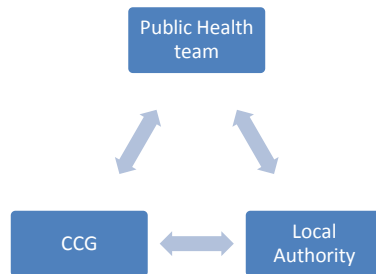
This approach is strongly supported by the recent NHS 'Five Year Forward View' which states that the future health of millions of children, the sustainability of the NHS, and the economic prosperity of Britain all now depend on a radical upgrade in prevention and public health.'

Paper produced by Public Health England

Public Health team organisation to deliver the IPS

Configuration of the team requires further thought as there is a need to:

- ensure support and influence within the local authority
- promote effective and efficient joint working on the prevention agenda with the CCG and ICO



Any new arrangement may require a formal agreement to ensure clarity of roles and responsibilities. The Public Health team will work across both Torbay Council and the CCG as shown and the scope of any agreement or delivery model could include the following features:

- A Joint Public Health Function across CCG and Torbay Council with the statutory function sitting across both
- Management of the ring-fenced budget by Public Health across both CCG and LA areas of work and linked to the PHOF
- Effective commissioning of mandated functions; health checks, NCMP, sexual health – ideally across SD&T and in association with the ICO and other Health improvement functions such as well-being and Lifestyle work as determined by local needs and embedded within ICO.
- Continuation of support to the programme management of Pioneer across the integrated commissioning functions
- Continuing support to health protection and emergency planning across LA, CCG and within Health Protection Forum of wider Devon.
- An agreement with all providers – ICO, GPs and provider functions within the Council to deliver against specific agreed outcomes with support from Public Health to co-produce plans. Outcomes and outputs would have clear accountability and governance. Any agreements would have to outline the expectations of both parties and a monitoring and evaluation process to monitor the agreement and performance from both parties
- Joint appointments where possible to ensure promotion of work to deliver against the IPS with both departments in the Council and the Joint Integration team within the CCG focusing on determinants.